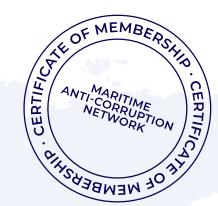


CERTIFICATE OF MEMBERSHIP



MARITIME ANTI-CORRUPTION NETWORK

2024 Certificate of Membership

NSB Niederelbe Schiffahrtsgesellschaft mbH & Co. KG

NSB Niederelbe Schiffahrtsgesellschaft mbH & Co. KG has been a valuable member of MACN since 2021 and, by its membership, commits to The Network's vision of a maritime industry free of corruption.

answell

Ann ShazellChair of the Board
Maritime Anti-Corruption Network

Cecilia Müller Torbrand

Cecilia Müller-Torband
Chief Executive Officer
Maritime Anti-Corruption Network